



REASONED ANALYSIS OF HORTIFRUT S.A.'S CONSOLIDATED FINANCIAL STATEMENTS

As of March 31, 2024
(In thousands of United States dollars)

The current reasoned analysis has been prepared for the period ending March 31, 2024, compared with the financial statements as of March 31, 2023 (Mar24 and Mar23, respectively).

Since the Company administers its operations with an agricultural season (July 01 to June 30) point of view, which is the relevant criteria for this type of business, in this analysis we also include the nine-month comparison of the 23/24 and 22/23 seasons ("9M S23/24" and "9M S22/23", respectively).

1. HIGHLIGHTS OF THE PERIOD AND SUBSEQUENT FACTS

Ordinary Shareholders' Meeting

Dated April 29, 2024, at Hortifrut S.A.'s Ordinary Shareholders' Meeting, it was approved to distribute, for the concept of definite dividend, mandatory minimum, the total amount of US\$4,716,883.51, equal to 50% of the net distributable profit obtained by the Company during 2023.

Also, the Annual Report, Balance and Financial Statements corresponding to 2023, the Company's situation and the corresponding report from the External Auditing Company were approved; the Dividends Policy was approved; the Board's remuneration for 2024 was established and the expenses report for 2023 was approved; the remuneration for the Director's Committee was established and its expense budget was approved for 2024, as well as the activities and expenses report for 2023, and EY was designated as the External Auditing Company, and ICR and Humphreys as Risk Classifiers for 2024. Finally, information was provided regarding operations with related parties realized during 2023.

Delisting of Hortifrut S.A. from the Securities Registry

Dated May 16, 2024, the Commission for the Financial Market has given course to and accepted the request to cancel the inscription of the Company's shares in the Securities Registry, this after during 2023 the tender offer was materialized where PSP Investments, together with SJF Investment SpA, reached a 49.74% participation in Hortifrut S.A. The Company maintains the inscriptions of its corporate bonds valid.

2. SUMMARY OF THE PERIOD

The calculation of the EBITDA is detailed below:

	CALENDAR YEAR (3 months)		SEASON (9 months)	
	Jan24 - Mar24	Jan23 - Mar23	Jul23 - Mar24	Jul22 - Mar23
	ThUS\$	ThUS\$	ThUS\$	ThUS\$
EBITDA DETERMINING				
Income from operating activities	415.155	311.785	929.067	813.810
Other income, per function	5.685	3.296	11.637	7.871
Total Income	420.840	315.081	940.704	821.681
Cost of sales	(350.677)	(247.939)	(787.344)	(692.826)
Administration expenses	(17.974)	(20.871)	(54.065)	(60.789)
Other expenses, per function *	(5.465)	(2.817)	(9.519)	(5.629)
Total Costs and Expenses	(374.116)	(271.627)	(850.928)	(759.244)
Operating Result	46.724	43.454	89.776	62.437
Depreciation and amortization	21.707	17.458	68.665	70.549
EBITDA	68.431	60.912	158.441	132.986
EBITDA without Fair Value	68.077	59.816	155.484	130.089

*Excluding impairment in the value of assets

Accumulated analysis as of March 2024

EBITDA as of Mar24 reached US\$68.43 million, which represents a 12.34% increase compared with the US\$60.91 million recorded as of Mar23.

This increase in EBITDA is mainly explained by the increase in market prices due to the shortage in the supply of Berries at a global level as a result of the El Niño Phenomenon, which impacted the industry's production curves and our operations specifically in America. The strong demand at consumer markets and the good commercial positioning of our Company allowed us to capture an important increase in sale prices.

Accumulated EBITDA as of Mar24 without the *fair value* of fruit effect reached US\$68.08 million, which represents a 13.81% increase compared with the US\$59.82 million obtained in the same period of 2023. The net *fair value* effect as of Mar24 was US\$0.35 million, while as of Mar23 it was US\$1.10 million.

The 37.73% increase in total costs and expenses is mainly explained by the increase in the volume of sold fruit and other expenses per function due to the impairment in the value of biological assets, mainly due to turnovers. Also, the 33.15% increase in income from operating activities is explained by higher average prices (8.34 US\$/Kg as of Mar24 vs 7.85 US\$/Kg as of Mar23) due to lower volumes in the market during the period under analysis.

Analysis of the July 2023 – March 2024 season

The 9M S23/24 EBITDA reached US\$158.44 million, increasing 19.14% compared to the US\$132.99 million EBITDA recorded in the 9M S22/23. Said increase is mainly explained by higher market prices



due to lower volumes produced, as an industry, from Peru and Chile during 2023 because of the climatic effects of the El Niño Phenomenon. In the Company's case, productive performance was above what was observed in the industry, which allowed us to capture good prices with a lower reduction of volume compared with the industry average.

EBITDA without the *fair value* of fruit effect in the 9M S23/24 reached US\$155.48 million, which represents a 19.52% increase compared with the US\$130.09 million obtained in 9M S22/23, also explained by higher prices reached due to lower volumes from Peru.

Gains attributable to parent company shareholders recorded a US\$10.68 million profit in 9M S23/24 compared to the US\$19.24 million profit recorded in the 9M S22/23. This is explained by higher net financial costs (+US\$9.82 million) mainly associated to higher market interest rates; to other losses for US\$10.67 million in the 9M S23/24 compared with a US\$4.19 million loss in the 9M S22/23, due to higher reorganization expenses, and last of all, to a lower participation in the profits of associates which reached US\$2.39 million in the 9M S23/24, compared with a profit of associates of US\$4.74 million in the 9M S22/23 mainly due to a lower result at HFE Berries Perú S.A.C. because of the fall in production volumes associated to the El Niño Phenomenon. The aforementioned is partially offset by a higher profit due to exchange rate fluctuations in the 9M S23/24 in relation to the previous profit (+US\$14.37 million).

Net financial debt determining	31-Mar-24	31-Dec-23
Items	ThUS\$	ThUS\$
Other current financial liabilities	262.759	291.610
Current lease liabilities*	10.598	12.585
Other non-current financial liabilities	414.926	435.529
Non-current lease liabilities*	100.171	102.035
Total financial liability	788.454	841.759
Minus:		
Cash and cash equivalents	53.602	63.894
Total net financial debt	734.852	777.865

*Operating Leases are considered, which as of 2019 must be recognized as assets and liabilities in it (IFRS 16).

The Company's net financial debt decreased from US\$777.87 million as of December 31, 2023 to US\$734.85 million as of March 31, 2024, mainly explained by the recovery of working capital due to the natural cycle of the business. As of March 2024, the lease liability reached US\$110.77 million, of which US\$110.53 million correspond to lease liabilities under IFRS16 and the remaining US\$0.24 million to leasing liabilities. Also, as of December 31, 2023 the lease liability reached US\$114.62 million, of which US\$113.85 million correspond to lease liabilities under IFRS16 and US\$0.77 million were associated to leasing liabilities.

3. ANALYSIS OF INCOME STATEMENT

During the 3 months ending Mar24, a profit attributable to the parent company shareholders was recorded at US\$17.26 million, which represents a US\$4.97 million reduction compared to the result recorded as of Mar23, which reached US\$22.23 million. Also, total gains reached US\$25.77 million as of Mar24, which is compared with US\$31.86 million as of Mar23.

During this period the EBITDA reached US\$7.52 million compared with the previous period, mainly due to higher average prices that impacted income in a positive manner, in addition to the increase in volumes due to lower production in the same previous period.

The non-operating effects that explain the lower result in profit are:

- Higher gains tax as of Mar24 reached -US\$7.44 million, compared with the positive amount recorded as of Mar23 for US\$3.96 million, mainly due to a higher current tax expense in Mar24 of US\$6.33 million, compared with the US\$4.18 million in Mar23, and a higher deferred tax effect, reaching a negative effect of US\$1.14 million as of Mar24, while as of Mar23 it had a positive effect of US\$8.19 million.
- Higher net financial expenses as of Mar24 reached US\$13.11 million, compared with the US\$9.98 million in the same period of 2023 (-US\$3.13 million) associated to the increase in market interest rates.
- The aforementioned was partially offset by a positive exchange rate fluctuation of US\$0.53 million, compared with the loss due to exchange rate fluctuation as of Mar23 of US\$4.08 million.

a) Main Components of Income

Income from operating activities reached US\$415.16 million as of Mar24, representing a 33.15% increase compared to Mar23, mainly due to the increase in average prices of 6.20%, as well as an increase in total volumes of 27.33%, mainly impacted by the delay in the production curve during the second half of 2023 because of climatic events associated to the El Niño Phenomenon, which delayed part of the volumes from Peru as of the first quarter of 2024.

The volume of fresh fruit sales increased 21.52%, mainly explained by 1) higher volumes of blueberries from Peru due to the delay in the aforementioned curve, 2) higher volumes of blackberries from Mexico, and 3) an increase in cherries from Chile.

Income from operating activities of the 9M S23/24 increased 14.16% (+US\$115.26 million) compared with the same period of the previous season, reaching US\$929.07 million, because the average price of the 9M S23/24 reached 8.22 US\$/Kg, increasing 20.50% compared to the average price of 6.82 US\$/Kg for the 9M S22/23, especially due to higher market prices associated to the lower volume from Peru at an industry level during the second half of 2023. The 2.69% decrease in distributed volume, which reached 106,375 tons during the 9M S23/24, is associated to the delay in the Peruvian production curve caused by the El Niño Phenomenon in the first months of the season, which was offset by the increase in the volume of value-added products.

Regarding the fall in volume, the fresh fruit segment experienced a 12.48% reduction, mainly due to lower volumes from Peru. The average price of fresh fruit increased 31.16%, from 7.57 US\$/Kg in the 9M S22/23 to 9.93 US\$/Kg in the 9M S23/24 explained by a lower fruit supply.

Also, the value-added products segment showed a 41.15% increase in volumes and a 0.09% increase in prices, reaching 3.48 US\$/Kg, explained by the sustained market demand during the period. In the 9M S23/24, this segment represented 26.47% of total volume, while in the 9M S22/23 it represented 18.25% of total volume.

	Jan24 - Mar24	Jan23 - Mar23	Variation	Jul23 - Mar24	Jul22 - Mar23	Variation
Total Operating Income	ThUS\$	ThUS\$	%	ThUS\$	ThUS\$	%
Income from operating activities	415.155	311.785	33,15%	929.067	813.810	14,16%
Other income, per function	5.685	3.296	72,48%	11.637	7.871	47,85%
Total Operating Income	420.840	315.081	33,57%	940.704	821.681	14,49%

The following is the detail of total income per business segment:

	Jan24 - Mar24	Jan23 - Mar23	Variation	Jul23 - Mar24	Jul22 - Mar23	Variation
Income per Segment	ThUS\$	ThUS\$	%	ThUS\$	ThUS\$	%
Fresh Fruit	390.406	300.246	30,03%	842.728	752.332	12,02%
Blueberries	314.649	234.438	34,21%	681.212	609.018	11,85%
Raspberries	40.358	44.747	-9,81%	109.139	106.856	2,14%
Blackberries	13.111	6.885	90,43%	25.597	17.296	47,99%
Strawberries	1.028	1.136	-9,51%	3.418	3.121	9,52%
Cherries	21.260	13.040	63,04%	23.362	16.041	45,64%
Value Added Products	30.434	14.835	105,15%	97.976	69.349	41,28%
Value Added Products	30.434	14.835	105,15%	97.976	69.349	41,28%
Total Operating Income	420.840	315.081	33,57%	940.704	821.681	14,49%

In blueberry sales, as of Mar24 we observed a 34.21% increase compared to the previous period, explained by a 24.74% increase in volume. The higher commercialized volume of blueberries is mainly associated to Peru, where volume increased 96.82% compared to Mar23. Also, the average price increased 9.48%.

Raspberries experienced a decrease in sales income of 9.81% as of Mar24, due to a 20.78% fall in commercialized volume, also impacted by a delay in the production curve mainly in Mexico, also associated to climatic events linked to the El Niño Phenomenon. The aforementioned was offset by a 13.85% increase in price.

The blackberries segment recorded a 90.43% increase in income compared to Mar23, explained by an 86.01% increase in commercialized volume, associated to higher obtention of third-party fruit in Mexico. Also, prices recorded a 2.38% increase, despite the important growth in commercialized volume.

Strawberries experienced a decrease in sales as of Mar24 of 9.51% compared to the previous year, variation that is explained by a -3.51% fall in price, plus a 6.17% reduction in commercialized volume associated to lower production at own fields.

Cherries recorded a 63.04% increase in sales income compared to Mar23. This increase in income is due to a 41.21% increase in sales volume from own fields and third-party producers in Chile. Also, the average price per kilo increased 15.46% due to the strong demand for this product in China.

Value-added products recorded a 105.15% increase in sales income compared to income recorded in the same period of 2023. This variation is explained by a 63.44% increase in volume in addition to an increase in the average price per kilo of 25,52%, explained by the higher demand in this segment.

b) Main Components of Costs and Expenses

Costs and Expenses	Jan24 - Mar24	Jan23 - Mar23	Variation	Jul23 - Mar24	Jul22 - Mar23	Variation
	ThUS\$	ThUS\$	%	ThUS\$	ThUS\$	%
Cost of sales	(350.677)	(247.939)	41,44%	(787.344)	(692.826)	13,64%
Administration expenses	(17.974)	(20.871)	-13,88%	(54.065)	(60.789)	-11,06%
Other expenses, per function, excluding impairment of value of assets	(5.465)	(2.817)	94,00%	(9.519)	(5.629)	69,11%
Other operating costs and expenses	(23.439)	(23.688)	-1,05%	(63.584)	(66.418)	-4,27%
Impairment of value of assets	(2.074)	(888)	133,56%	(31.207)	(3.909)	698,34%
Total Costs and Expenses	(376.190)	(272.515)	38,04%	(882.135)	(763.153)	15,59%

Main Components of Sales Costs

Sales costs as of Mar24 reached US\$350.68 million, presenting a 41.44% increase compared to the US\$247.94 million recorded as of Mar23. Sales costs represented 84.47% of income from operating activities as of Mar24, while as of Mar23 they reached 79.52%, a higher proportion due to a lower production volume in Mexico during the quarter that generated lower efficiencies in terms of costs, all as a result of climatic event associated to the El Niño Phenomenon.

Sales costs of the 9M S23/24 reached US\$787.34 million, increasing 13.64% compared to the 9M S22/23, mainly explained by the higher commercialized volume (+27.33%). Sales costs represented 84.75% of income from operating activities in the 9M S23/24, while in the 9M S22/23 they reached 85.13%, resulting in a higher gross margin, due to higher market prices and efficiencies in the operation.

Main Components of Administrative Expenses

Administration expenses as of Mar24 reached US\$17.97 million, representing a 13.88% decrease compared to Mar23. Lower expenses are mainly due to a reduction in remuneration expenses.

Main Components of Other Expenses, per function

Other expenses, per function (excluding Impairment in the value of assets) increased US\$2.65 million, reaching US\$5.47 million as of Mar24, explained by higher losses in the sale of property, plant and equipment (+US\$1.00 million), as well as a higher *fair value* of fruit adjustment, reaching US\$3.92 million, compared to the US\$1.80 million as of Mar23.

Impairment in the value of assets

As of Mar24, expense from impairment in the value of assets was US\$2.07 million, compared with US\$0.89 million as of Mar23, explained by a higher impairment in Peru.

c) Other Components of Income Statement

	Jan24 - Mar24	Jan23 - Mar23	Variation	Jul23 - Mar24	Jul22 - Mar23	Variation
Other Income (expenses)	ThUS\$	ThUS\$	%	ThUS\$	ThUS\$	%
Other profit (loss)	(289)	(1.343)	-78,48%	(10.674)	(4.192)	154,63%
Financial income	323	726	-55,51%	1.665	2.589	-35,69%
Financial expenses	(13.434)	(10.708)	25,46%	(39.553)	(30.655)	29,03%
Interest in profit (loss) of associated companies	1.426	739	92,96%	2.389	4.739	-49,59%
Exchange rate fluctuations	525	(4.075)	-112,88%	1.054	(13.314)	-107,92%
Other Income (expenses)	(11.449)	(14.661)	-21,91%	(45.119)	(40.833)	10,50%

The other components of income statement decreased from a US\$14.66 million loss as of Mar23 to an US\$11.45 million loss as of Mar24 (-US\$3.21 million).

The main items that explain this decrease are the following:

- An exchange rate fluctuation profit of US\$0.53 million, compared with a US\$4.08 million loss as of Mar23.
- A lower loss under other profits (loss) for US\$0.29 million as of Mar24, compared with a US\$1.34 million loss as of Mar23.
- The aforementioned is offset by higher net financial expenses as of Mar24, reaching US\$13.11 million, compared with the US\$9.98 million in the same period of 2023 (+US\$3.13 million) associated to the increase in market interest rates.

d) Gains tax expense

As of Mar24, there was a gains tax expense, reaching -US\$7.44 million, compared with a positive amount recorded as of Mar23 for US\$3.96 million, mainly due to a higher current tax expense in Mar24 of US\$6.33 million, compared with the US\$4.18 million in Mar23, and a higher deferred tax effect, reaching a negative effect of US\$1.14 million as of Mar24, while as of Mar23 it had a positive effect of US\$8.19 million.

e) Other Result Indicators

Activity Indicators:

Indicator	Unit	Jan24 - Mar24	Jan23 - Mar23
Activity			
Rotation of Assets	Times	0,22	0,17
<i>Operating revenue / Total average assets of the period</i>			
Rotation of Inventory	Times	2,37	1,56
<i>Cost of sales / Average inventory</i>			
Permanence of inventory (days)	Days	38	58
<i>Inventory / Annual cost of sale (360 day base)</i>			

Rotation of assets between the periods ending March 31, 2024 and 2023 increased because income increased 33.57%, while total average assets increased 2.77%. The increase in income is explained by the increase in commercialized volume.

Likewise, the inventory rotation ratio increased from 1.56 times as of Mar23 to 2.37 times as of Mar24 because sales costs increased 41.44%, while average inventories decreased 6.83%.

4. COMPARATIVE ANALYSIS OF MAIN TENDENCIES

The evolution of the main financial indicators is as follows:

Indicator	Unit	31-Mar-24	31-Dec-23	Variations %
Current Liquidity	Times	1,23	1,22	1,26%
<i>Current Asset / Current Liability</i>				
Acid Ratio	Times	0,72	0,68	5,87%
<i>Current assets (-) Other non-financial assets, inventories and current biological assets / Current liability</i>				
Debt Ratio	Times	1,87	1,99	-6,14%
<i>Total liabilities / Equity attributable to Parent Company</i>				
Short term debt		38,40%	39,21%	-2,06%
<i>Total current liabilities / Total liabilities</i>				
Long term debt		61,60%	60,79%	1,33%
<i>Total non-current liabilities / Total liabilities</i>				
Book value of the share (US\$)	Dollars per share	0,000011	0,000012	-7,13%
<i>Equity attributable to parent company / N° shares</i>				

- Current liquidity was 1.23 times as of Mar24, which represents an increase compared to Dec23 (1.22 times) due to a 4.67% decrease in current assets while current liabilities decreased 5.86%. Also, the acid ratio reached 0.72 times, experiencing a 5.87% increase in relation to the period ending December 31, 2023, due to the decrease in current liabilities, compared with the decrease in current assets.

Current assets decreased US\$27.10 million (-4.67%), reaching US\$553.38 million, mainly explained by the lower Cash and cash equivalents (-US\$10.29 million) and lower Inventories (-US\$26.94 million). Also, current liabilities decreased US\$27.95 million (-5.86%) mainly due to the decrease in other current financial liabilities (-US\$28.85 million), partially offset by higher current provisions (+US\$7.67 million)

- The debt ratio decreased 6.14% compared to December 31, 2023, reaching 1.87 times, explained by a 3.87% fall in total liabilities, while controlling equity increased 2.41%.
- The percentage of current liabilities as of Mar24 was 38.40% compared to total liabilities, lower than the 39.21% as of December 2023, mainly explained by the decrease in other current financial liabilities.
- The book value of the share decreased 7.13%, passing from 0.000012 US\$/share in December 2023 to 0.000011 US\$/share as of March 2024, associated to the issuance of new Series B shares, after the entrance of PSP Investments to the Company's property through a tender offer, without performing an increase in capital.

Indicator	Unit	Jan24 - Mar24	Jan23 - Mar23	Variations %
Financial expense coverage <i>(Before tax profit+Financial costs)/Financial costs</i>	Times	3,47	3,61	-3,73%
Profitability of parent company equity <i>Parent company gains/Parent company equity</i>		2,75%	3,51%	-21,48%
Profitability of equity <i>Profit of the period/Total equity</i>		3,43%	4,34%	-21,04%

- The reduction in the financial expense hedging index as of Mar24 compared to Mar23 is due to the increase in financial expenses (+25.46%) in greater proportion than the increase in before tax profits (+18.98%). The increase in financial expenses is mainly due to the increase in market interest rates.
- The profitability of parent company equity was reduced from 3.51% as of Mar23 to 2.75% as of Mar24 explained by the reduction in parent company profit as of Mar24 to US\$17.26 million, compared to controlling gains as of Mar23 of US\$22.23 million, mainly due to the higher gains tax expense of +US\$11.39 million and higher net financial expenses of US\$3.13 million.

Also, profitability of total equity as of Mar24 was 3.43%, compared with the 4.34% profitability as of Mar23. This reduction is explained by the reasons stated in the previous points.

5. ANALYSIS OF STATEMENT OF FINANCIAL POSITION

Main items of the Consolidated Statement of Financial Position

Statement of Financial Position	31-Mar-24	31-Dec-23	Variation	
	ThUS\$	ThUS\$	ThUS\$	%
Total current assets	553.383	580.487	(27.104)	-4,67%
Total non-current assets	1.368.953	1.364.784	4.169	0,31%
Total assets	1.922.336	1.945.271	(22.935)	-1,18%
Total current liabilities	449.376	477.327	(27.951)	-5,86%
Total non-current liabilities	720.954	740.151	(19.197)	-2,59%
Total liabilities	1.170.330	1.217.478	(47.148)	-3,87%
Equity attributable to parent company equity holders	627.062	612.288	14.774	2,41%
Non-controlling interest	124.944	115.505	9.439	8,17%
Total equity	752.006	727.793	24.213	3,33%

As of March 31, 2024, total assets decreased US\$22.94 million (-1.18%) in relation to those existing as of December 31, 2023, explained by the US\$27.10 million decrease in current assets, which is mainly explained by lower Cash and cash equivalents (-US\$10.29 million) and lower Inventories (-US\$26.94 million).

The aforementioned is partially offset by an increase in non-current assets of US\$4.17 million, mainly explained by higher Property, plant and equipment (+US\$5.64 million) and higher deferred tax assets (US\$4.31 million), also offset by lower right of use assets (-US\$2.60 million).

Also, current liabilities decreased US\$27.95 million (-5.86%) mainly due to the decrease in Other current financial liabilities (-US\$28.85 million) and accounts payable to related entities (-US\$6.49 million), partially offset by higher current provisions (+US\$7.67 million) and deferred tax liabilities (+US\$5.85 million). Non-current liabilities decreased US\$19.20 million (-2.59%), reaching US\$720.95 million as of Mar24. Said decrease is mainly due to the decrease in other non-current financial liabilities (-US\$20.60 million), partially offset by higher deferred tax liabilities (+US\$5.37 million).

The Company's total equity increased US\$24.21 million (+3.33%) compared to December 31, 2023, reaching US\$752.01 million, mainly explained by the increase in accumulated profit (loss) of US\$17.26 million, and non-parent company interests for US\$9.44 million due to the consolidation of the Hortifrut IG Berries Private Ltd. company in India.

MAIN COMPONENTS OF NET OPERATING INVESTMENT AND FINANCING CASH FLOWS

Main sources and uses of funds in the period (US\$ million)	January-March 2024	January-March 2023	Comments
Charges from the sale of goods and providing of services	407	301	Higher collections associated with higher sales.
Payment to suppliers for supplying of goods and services	(254)	(234)	Increase in suppliers payments also due to growth in sales.
Payment for and on behalf of employees	(57)	(49)	
Net interests	(3)	(2)	
Taxes	(1)	(3)	
(1) Total Cash Flow for Operating Activities	92	13	
Sale and purchase of property, plant and equipment	(32)	(31)	
Purchases of intangible assets	(1)	(0)	
(2) Total Cash Flow for Investment Activities	(33)	(37)	
Income from financing	43	98	
Payment of loans	(109)	(68)	Increase in working capital debt payments due to a delay in the production curve in Peru in 2H23.
Payments of lease liabilities	(4)	(1)	
Paid dividends and other investment flows	0	(2)	
(3) Total Cash Flow for Financing Activities	(70)	27	
Net Increase of Cash and Cash Equivalents (1) + (2) + (3)	(11)	4	
Effect of exchange rate fluctuation	0	(1)	
Cash and Cash Equivalent at the start of the period	64	63	
Cash and Cash Equivalent at the End of the Period	54	66	



7. RISK FACTOR ANALYSIS

The Company's business intrinsically involves a series of risk factors which, in one way or another, could affect the performance of the business. Within these factors, we can mention the following:

7.1 Financial Risks

7.1.1 Credit Risk

Credit risk is the risk of financial loss that Hortifrut and subsidiaries face if a customer or counterparty in a financial instrument does not comply with its contractual obligations and is mainly originated from customers' accounts receivable.

a) Investment risk of cash surpluses:

The financial institutions with whom Hortifrut S.A. and its subsidiaries operate and the type of financial products where they materialize said cash surplus investments, are considered low risk for the Company.

The Company's policy regulates investment and debt, trying to limit the impact of currency valuation and interest rate changes over the Company's net results, through cash surplus investments and signing of forwards contracts and other instruments in order to maintain a balanced rate and exchange rate position.

Within the authorized instruments, are those whose maturity terms do not exceed 90 days and have high liquidity.

- Cash at hand
- Term deposits
- Investments in mutual funds
- Other short-term and high liquidity investments.

The financial entities where the investments are placed have a high creditworthiness.

b) Risk from sales operations

Hortifrut S.A. sells fresh fruit and others, diversified in several countries with an important presence in the North American, European and Asian markets.

The accounts receivable portfolio is mainly made up of large retail chains, its main customers are supermarkets in the United States, where the fresh fruit business is subject to PACA law, which protects fresh fruit and vegetable suppliers in the USA.

To mitigate the risks of international fresh fruit sales and considering the behavior of trade relationships with its customers, Hortifrut S.A. can administer other credit management instruments, such as advanced payments, guarantees or letters of credit obtained on behalf of the customers to assure the exporting of the products to the different destinations where the fruit is commercialized. Commercial reality indicates that these mechanisms are specifically used for sales to some markets and that, in general, the Company performs credit management with control over the sending of fruit overseas, considering that a non-payment behavior on behalf of customers, results in the immediate suspension of new overseas deliveries.

Although to date Hortifrut has not had any significant problems in relation to credit risk, it is important to bear in mind that this fact does not guarantee that in the future the Company may be exposed to this risk. To mitigate this risk, the Company has contracted credit insurance for the parent company and subsidiaries.

To mitigate this risk, the Company has contracted credit insurance for the parent company and subsidiaries.

7.1.2 Liquidity and Financing Risk

This risk is associated to the probability that Hortifrut S.A. and its subsidiaries cannot comply with their obligations, as a result of insufficient liquidity or the impossibility to obtain credits.

Additionally, there is the risk that, due to an impairment in its operations or other circumstances, certain financial ratios could reach levels higher than the limits established in the credit contracts, which could limit the debt capacity or accelerate the maturity of the Company's valid financial liabilities.

To mitigate this risk, the Company continuously monitors its financial ratios and other affirmative and negative covenants stipulated in its credit contracts, in order to be able to take opportune actions to avoid the potential negative effects associated to this risk.

Regardless of the fact that to date Hortifrut has not had any problems in relation to exceeding the financial ratios stipulated in the financing contracts, it is important to bear in mind that this fact does not guarantee that in the future, Hortifrut may be exposed to this risk.

The Hortifrut Group centrally administers these risks from the parent company through an appropriate distribution, extension of terms and by limiting the amount of its debt, as well as the maintenance of an adequate liquidity reserve, constantly monitoring the debt of the Subsidiaries and Associated Companies. Specifically in the case of subsidiaries such as Honghe Jiayu Agriculture Ltd. in China, and associated companies such as HFE Berries Perú S.A.C. in Peru, credit decisions are made at these business units in coordination with Hortifrut S.A. Debts are incurred through bank credits in Chile and overseas, aiming to optimize credit conditions based on the financing needs to face investment plans and requirements for work capital.

The application of IFRS16 means an increase in the company's financial liabilities when recognizing the lease obligation. The company, considering financial safeguards, has agreed with the corresponding financial institutions to not include obligations due to lease in the related calculation formula.

Although to date Hortifrut has not had any problems in relation to liquidity risk, it is important to bear in mind that this fact does not guarantee that in the future Hortifrut may be exposed to this risk.

Hortifrut has available short-term credit lines, approved and valid for work capital, which as of March 31, 2024 reach the amount of US\$440.0 million and EUR15.0 million (US\$435.0 million and EUR18.6 million as of December 31, 2023) distributed among 21 banks. The used amount reaches US\$137.2 million and EUR 4.7 million, with an available balance of US\$302.8 million and EUR10.3 million. Credit lines are distributed among the following companies: Hortifrut Chile S.A. with US\$190.0 million, Hortifrut Limited with US\$28.0 million, Hortifrut Perú S.A.C. with US\$210.0 million, Hortifrut Marketing EMEA S.A. with EUR7.5 million, SAT Hortifrut H-0030 de R.L. with EUR2.0 million, Atlantic Blue S.L.U. with EUR2.0 million, Atlantic Green S.L. with EUR1.5 million,

Hortifrut España Southern Sun S.L. with EUR2.0 million and Hortifrut Import Inc., with US\$12.0 million.

Based on the current operational performance and its liquidity position, the Company estimates that cash flows from operating activities and available cash will be enough to finance work capital and interest payments, for the next 12 months and the foreseeable future.

To administer short-term liquidity, the Company uses as a base its cash flows forecasted for a mobile period of twelve months and maintains cash and cash equivalents which are available to comply with its future obligations.

Below we summarize the maturity of the Company's bank loans and financial leasing as of March 31, 2024:

	Capital	Interests	Cash Flows				Total
			From 0 to 3 months	Between 3 and 12 months	Between 1 and 5 years	Over 5 years	
Creditor Bank	ThUS\$	ThUS\$	ThUS\$	ThUS\$	ThUS\$	ThUS\$	ThUS\$
Banco Rabobank	148.576	5.028	6.125	18.747	131.117	39.763	195.752
Banco de Crédito del Perú	60.565	1.218	8.413	47.793	9.793	-	65.999
Banco de Crédito e Inversiones	58.798	1.216	21.905	12.342	32.575	-	66.822
Banco Santander Chile	54.674	1.689	7.210	2.082	58.513	-	67.805
Communications Bank Yunnan Branch	39.228	705	59	7.586	31.642	-	39.287
Banco de Chile	30.000	136	30.242	-	-	-	30.242
Banco ITAU	25.018	284	25.404	-	-	-	25.404
Banco BBVA Perú SA.	22.000	410	-	13.660	10.348	-	24.008
Cooperatieve Rabobank U.A., New York Branch	21.429	811	4.546	4.374	15.892	-	24.812
Banco Bilbao Vizcaya Argentaria	18.821	488	800	1.181	20.703	54	22.738
Bank of China	13.807	456	577	583	16.384	-	17.544
Agricultural Bank of China	12.723	997	1.382	11.357	-	-	12.739
Banco Latinoamericano de Comercio Exterior, S.A.	10.000	368	10.442	-	-	-	10.442
HSBC México SA, Institución de Banca Múltiple	10.000	64	128	10.064	-	-	10.192
BHD International	9.942	326	412	416	11.703	-	12.531
Banco de Occidente S.A.	9.745	339	412	416	11.703	-	12.531
CaixaBank, S.A.	8.681	-	823	4.843	3.384	-	9.050
Banco Santander Central Hispano S.A.	6.011	-	1.631	1.601	2.507	286	6.025
Banco Bice	6.000	26	6.026	-	-	-	6.026
Bankinter	4.966	162	206	208	5.851	-	6.265
Banco Scotiabank	4.786	14	4.800	-	-	-	4.800
Caja Rural del Sur	3.084	-	774	438	1.850	59	3.121
Banco de Chile	2.403	604	1.427	800	800	-	3.027
Banco Internacional	1.021	-	1.021	-	-	-	1.021
Banco Pichincha C.A.	997	5	-	1.072	-	-	1.072
GC Rent Chile SpA.	174	-	27	66	89	-	182
Bancolombia S.A.	108	-	-	108	-	-	108
Banco Estado	81	-	16	65	-	-	81
Mercedes-Benz Financial Services Portugal -Sociedade fin	12	-	-	3	15	-	18
Banco Internacional del Perú S.A.	12	-	12	-	-	-	12
Fifth Third Bank	3	-	-	3	-	-	3
Total as of December 31, 2023	583.665	15.346	134.820	139.808	364.869	40.162	679.659

Below is a summary of the maturities of total financial liabilities as of March 31, 2024:

<u>Detail</u>	<u>Capital</u>	<u>Fair Value</u>	<u>Cash Flows</u>				<u>Total</u>
			<u>From 0 to 3 months</u>	<u>Between 3 and 12 months</u>	<u>Between 1 and 5 years</u>	<u>Over 5 years</u>	
	<u>ThUS\$</u>	<u>ThUS\$</u>	<u>ThUS\$</u>	<u>ThUS\$</u>	<u>ThUS\$</u>	<u>ThUS\$</u>	<u>ThUS\$</u>
Bank loans	583.426	598.772	134.778	139.730	364.734	40.162	679.404
Bonds - obligations with the public	78.247	78.913	1.266	15.731	68.128	-	85.125
Leasing Liabilities	239	239	42	78	135	-	255
Operating Lease Liabilities	110.489	110.530	1.656	5.924	37.480	138.433	183.493
Trade accounts and other accounts payable	251.220	251.220	106.648	32.783	111.789	-	251.220
Accounts payable to related companies	9.227	9.227	-	4.284	4.943	-	9.227

7.1.3. Exchange Rate Risk

The international character of its business and its operations in different countries expose Hortifrut to risks due to exchange rate fluctuations. The main exposures refer to exchange rate fluctuations in US Dollar versus Chilean Pesos, Mexican Pesos, Peruvian Nuevo Sol and Euros.

a) Exposure to Chilean Pesos

The source of exposure to Chilean Pesos comes from the costs of the Chilean companies denominated in said currency, trade accounts receivable with national customers and liquid funds held in financial instruments and bank obligations.

Hortifrut performs actions to mitigate the exposure to costs of Chilean companies by contracting derivative instruments. Likewise, in Chilean companies, Cross Currency Swap instruments are used to mitigate the exchange rate risk in bank obligations denominated in Chilean Pesos.

b) Exposure to Mexican Pesos

The source of exposure to Mexican Pesos mainly comes from agricultural operating costs in Mexico which are mostly denominated in said currency and, at a lower scale, trade accounts receivable with Mexican customers.

Hortifrut performs mitigation measures over the exposure to costs of Mexican companies, through the contracting of derivative instruments.

c) Exposure to Euros

The source of exposure to Euros comes from sales performed in said currency, costs of the agricultural operation in Continental Europe, bank obligations and liquid funds held in financial instruments. Hortifrut constantly evaluates the need to perform actions to mitigate this risk.

d) Exposure to Peruvian Soles

The source of exposure to Peruvian Soles mainly comes from agricultural operating costs in Peru, which are mainly denominated in said currency, and, at a lower measure, customer's receivable trade accounts. Hortifrut constantly evaluates the need to realize risk mitigation actions.

e) Exposure to Moroccan Dirhams

The source of exposure to Moroccan Dirhams mainly comes from agricultural operating costs in Morocco, which are mostly denominated in said currency and, at a lower measure, from liquid funds held in financial instruments. Hortifrut constantly evaluates the need to realize risk mitigation actions.

Regardless of the fact that to date Hortifrut has not had any problems in relation to exchange rate risk, it is important to bear in mind that this fact does not guarantee that in the future Hortifrut may be exposed to this risk.

Exposure in currencies different to the functional currency

The following table shows exposure in currencies different to the dollar, over the Company's financial assets and liabilities as of March 31, 2024:

	<u>Chilean</u>						<u>Indian</u>	
	<u>Pesos</u>	<u>Nuevo Sol</u>	<u>Euro</u>	<u>Mexican Pesos</u>	<u>Yuan</u>	<u>Dirham</u>	<u>Rupee</u>	<u>Others</u>
	<u>ThUS\$</u>	<u>ThUS\$</u>	<u>ThUS\$</u>	<u>ThUS\$</u>	<u>ThUS\$</u>	<u>ThUS\$</u>	<u>ThUS\$</u>	<u>ThUS\$</u>
As of March 31, 2024								
<u>Financial Assets</u>								
Cash and Cash Equivalents	1.989	465	4.255	1.320	12.523	1.215	4.465	989
Current trade debtors and other accounts receivable	20.148	4.998	25.860	3.459	1.380	3.547	2.044	8.995
Current accounts receivable with related entities	72	37	-	-	15.871	-	-	-
Non-current fees receivable	713	-	114	-	-	-	-	82
Total Financial Assets	22.922	5.500	30.229	4.779	29.774	4.762	6.509	10.066
<u>Financial Liabilities</u>								
Other current financial liabilities	2.654	-	7.416	-	23.629	2.677	-	108
Current lease liabilities	204	-	1.039	680	5.484	187	-	278
Current trade accounts and other accounts payable	40.605	5.706	21.165	15.997	6.704	4.641	806	1.927
Current accounts payable to related entities	-	22	8	-	-	-	-	-
Other current provisions	2.123	802	573	-	-	-	-	-
Current provisions for employee benefits	1.960	2.772	432	2.561	-	-	54	382
Other non-current financial liabilities	-	-	9.096	-	30.024	2.449	-	-
Non-current lease liabilities	546	-	4.760	4.139	70.991	5.770	-	565
Other non-current accounts payable	-	-	111.789	-	-	-	-	-
Non-current accounts payable to related entities	4.943	-	-	-	-	-	-	-
Total Financial Liabilities	53.035	9.302	156.278	23.377	136.832	15.724	860	3.260
Net exposure as of March 31, 2024	(30.113)	(3.802)	(126.049)	(18.598)	(107.058)	(10.962)	5.649	6.806

Sensitivity analysis

The potential net effect on financial assets and liabilities of a 10% devaluation of the United States dollar against all the other relevant currencies to which the Company is exposed, would be approximately ThUS\$28.412 million (ThUS\$23.496 million as of December 31, 2022), the aforementioned maintaining all the other variables constant. The calculation considers the Company's exposure to financial assets and liabilities denominated in currency different to the dollar.

<u>Currencies</u>	<u>Assets</u>	<u>Liabilities</u>	<u>Net</u>	<u>Net (10% Devaluation)</u>	<u>Variation</u>
	<u>ThUS\$</u>	<u>ThUS\$</u>	<u>ThUS\$</u>	<u>ThUS\$</u>	<u>ThUS\$</u>
Chilean Peso	22.922	53.035	(30.113)	(27.102)	3.011
Nuevo Sol	5.500	9.302	(3.802)	(3.422)	380
Euro	30.229	156.278	(126.049)	(113.444)	12.605
Mexican Peso	4.779	23.377	(18.598)	(16.738)	1.860
Yuan	29.774	136.832	(107.058)	(96.352)	10.706
Dirham	4.762	15.724	(10.962)	(9.866)	1.096
Indian Rupee	6.509	860	5.649	5.084	(565)
Others	10.066	3.260	6.806	6.125	(681)
Total as of December 31, 2023	114.541	398.668	(284.127)	(255.715)	28.412

7.1.4. Interest Rate Risk

The Hortifrut Group has its long-term financial liabilities linked to long-term investments.

Long-term liabilities are both at fixed and variable rates and mostly in dollars to avoid cost variations and to be aligned with the Company's functional currency. Even though short-term financial liabilities linked to temporary work capital are at a fixed rate, exposure to fluctuations in the market rates at the moment of its contracting and/or renewal is experienced.

As of March 31, 2024, the debt at variable rate that Hortifrut maintained was ThUS\$576,953 (ThUS\$625,071 as of December 31, 2023), if this debt level is maintained for a one-year term and today the rate increased 10%, the impact on the annual financial cost would be ThUS\$3,653 (ThUS\$3,951 as of December 31, 2023).

7.1.5. Operating Risks

Risk management forms part of Hortifrut's normal activities, from an analysis that considers the Company's internal and external context, the interaction with interest groups, analysis of operations and their continuity, to identify and mitigate the most relevant and significant risks.

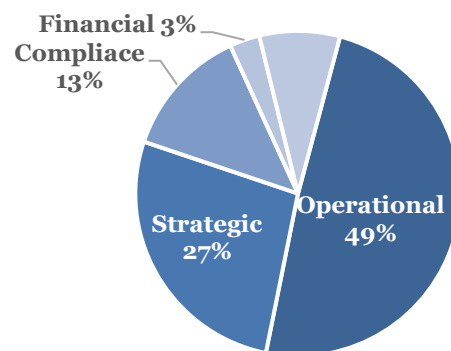
At Hortifrut there is a quarterly follow up of the action plans associated to all the risks, and a monthly follow up of the action plans associated to critical risks, which is reported with the same regularity to the Board.

Hortifrut's Risk Matrix contains the risks which it faces, classified into 5 large groups: Strategic, Financial, Operational, Compliance and Climatic. Also, each risk is classified as per its impact in case it is materialized and the probability of occurrence. Implemented controls and action plans in process for its mitigation are identified.

As stated beforehand, as of March 31, 2024, risks identified by Hortifrut are distributed in the following manner:

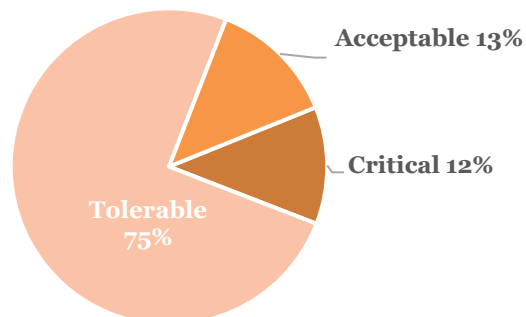
	Operational	Strategic	Compliance	Financial	Climatic
Type of risk	49%	27%	13%	3%	8%

RISK TYPE



	Critical	Tolerable	Acceptable
Risk Severity	12%	75%	13%

RISK SEVERITY



Critical risks faced as of March 31, 2024 are the following:

Type	Risk	Description	Control and Mitigation
Climatic	Climate change, natural disasters, accidents or pandemics	<p>Natural disasters (e.g. earthquakes and landslides), unfavorable climatic conditions (e.g. storms) or unexpected events (e.g. fires, floods or attacks) that damage fields and/or installations, affecting production.</p> <p>The severity of climatic risk has significantly increased, the el Niño phenomenon affects Peru, Ecuador, Colombia and Chile until May-24.</p>	<p>The Company has plantations and operations at different geographic locations, which allow it to partially mitigate this risk. Apart from genetic diversification implemented by Hortifrut to help mitigate the effects of climate change.</p> <p>The different subsidiaries have developed different mitigation plans to fight this risk. For example, in Peru fire-fighting systems have been installed and firewalls built at the packings, dividing the process line, the finished product chamber and the security doors to isolate the materials warehouse. It also counts with protection works at the waterways and critical points have been reinforced to protect plantations from the El Niño Phenomenon.</p> <p>In Mexico to mitigate the climatic contingencies, different actions have been implemented, for example, drains, nets and purchase of an electric energy plant, among others.</p>
Operational	Water supply availability	To not count with the necessary water to irrigate the plantations, because of droughts and/or groundwater that could dry out.	<p>The different subsidiaries develop their strategy to follow up this risk and implement mitigation measures. For example, plantations in Peru count with reservoirs in different areas, which allows to assure water for an average 25 days, with a reserve of 2.5 million m³. In Mexico, reservoirs have also been built in the different fields. In Chile, dams are maintained to store water, which allows to irrigate for a prudent time, and water is purchased from neighboring owners that count with duly accredited shares.</p> <p>Furthermore, in certain geographic areas, soil plantations are complemented with plantations in pots, which use approximately 30% less water than soil plantations.</p>
Compliance	Third party Producers that do not comply with Hortifrut's ethical standards.	Third party Producers that do not comply with Hortifrut's ethical standards, risking Hortifrut's reputation and thereby its trade programs.	<p>The company's commitment in ethical compliance matters is informed through ethical standards. Also, the Ethics Codes of the 23/24 season were revised and will be informed to all producers in a global manner.</p> <p>SMETA audits are requested from subsidiaries with a higher risk and higher volume producers, as well as performing internal controls directed at sub-contracts and lodging.</p>
Strategic	Third-party Exporters that do not comply with Hortifrut's quality standards, that its fruit impacts trade programs.		<p>Direct Exporters were informed of the demands and legal requirements of Food Safety (FVSP) and the Compliance Program in USA (FSMA) that must be fulfilled. They directly present on the platforms (USA AND EUROPE) for the final evaluation before being approved for export.</p>

Compliance	Food Safety	Non-compliance of MRL (Maximum Residue Limit) of pesticides and/or use of non-allowed products.	Hortifrut counts with varied mitigation measures such as: (1) analysis of pesticides before beginning the commercial harvest, as per program at the start of the campaign; subsequently, a routine fortnightly analysis will take place to evaluate subsequent applications; (2) the Food Safety web platform available for customers will be used, which includes a record of the valid certifications and results of the analysis of several producers; (3) count with a restriction software, which allows to block producers in case of any non-compliance; (4) count with a Product Approval Corporate Protocol as per sanitary programs previously approved by the Food Safety area in relation with the corresponding record and other requirements; (5) before beginning the season, producers are given a list of phytosanitary products that are allowed for the destination countries and authorized at origin for their use, with the dose, objective plague, application method, and safety and harvest intervals.
Strategic	Strategic project management.	Errors in the design or definition of assumptions, inadequate management and/or performance of the total strategic projects that the organization has, being able to derive in significant loss for the Company due to errors in the estimation, affecting the general objectives of the business.	There is an investment policy, which establishes the procedure to evaluate and monitor projects with Capex equal to or higher than US\$1,000,000. The fulfilment of the assumptions at all the investment projects are monitored on a quarterly basis.

7.2. Insurance

The Hortifrut Group has contracted insurance policies to cover exposure to the main financial and operational risks, considering that the coverage of these policies is adequate.

The main insurances contracted as of March 31, 2024 and March 31, 2023 are the following:

<u>COUNTRY</u>	<u>TYPE OF INSURANCE</u>	<u>CURRENCY</u>	<u>31-Mar-24</u>		<u>31-Dec-23</u>	
			<u>COVERED AMOUNT</u>	<u>CURRENCY</u>	<u>COVERED AMOUNT</u>	<u>CURRENCY</u>
Chile	Infrastructure fire	UF	1.211.265	UF	1.211.265	
Chile	Mobile Agricultural Equipment	UF	45.369	UF	45.369	
Chile	Motor Vehicles	UF	28.812	UF	28.812	
Chile	General and Product Civil Liability	USD	5.000.000	USD	5.000.000	
Chile	Maritime Transport	USD	7.000.000	USD	7.000.000	
Chile	Credit Insurance	USD	59.000.000	USD	59.000.000	
Chile	Fruit and Materials Insurance	USD	8.500.000	USD	8.500.000	
Chile	Terrorism	UF	500.000	UF	500.000	
Chile	Business Interruption	UF	1.227.000	UF	1.227.000	
USA	Product Civil Liability	USD	5.000.000	USD	5.000.000	
Mexico	Transporting of Load	USD	200,000/shipment	USD	200,000/shipment	
Mexico	Infrastructure Fire, Theft and Civil Liability	USD	48.000.000	USD	48.000.000	
Mexico	Motor Vehicles	USD	Commercial Value	USD	Commercial Value	
Spain	Motor Vehicles	EUR	Commercial Value / without limit	EUR	Commercial Value / without limit	
Spain	Installations	EUR	350,000 per event	EUR	350,000 per event	
Spain	Goods	EUR	50,000 per event	EUR	50,000 per event	
Spain	Civil Liability	EUR	6.500.000	EUR	6.500.000	
Spain	Credit Insurance	EUR	90% unpaid	EUR	90% unpaid	
Spain	Infrastructure Fire	EUR	24.618.824	EUR	24.618.824	
Spain	Motor Vehicles	EUR	514.000	EUR	514.000	
Spain	General and Product Civil Liability	EUR	48.450.000	EUR	48.450.000	
Spain	Fruit and Materials Insurance	EUR	50.000	EUR	50.000	
Peru	Civil Liability	USD	1.000.000	USD	1.000.000	
Peru	Dishonesty, Disappearance and Destruction	USD	100.000	USD	100.000	
Peru	Patrimonial: Fire, Riesgo of Nature, Political Risk	USD	40.000.000	USD	40.000.000	
Peru	Fire	PEN	618.320	PEN	618.320	
Peru	Motor Vehicles	USD	2.136.124	USD	2.136.124	
Morocco	Fixed Assets	DAM	2.000.000	DAM	2.000.000	
China	Fixed Assets and Inventory	CYN	524.707.230	CYN	524.707.230	
China	Vehicles	CYN	186.995	CYN	186.995	

7.3. Risk in the Estimations

Effects of the valuation of fruit that grows on “bearer plants” due to changes in volume and price

As per what is established in IAS 41, agricultural products that grow on fruit bearer plants will remain within the scope of this standard, which must be measured at their fair value minus sale costs, recording the changes in valuation in result as the product grows.

Since this valuation corresponds to an estimation, it could vary when fruit sales are perfected, the moment that said result is realized.

As of March 31, 2023, the expected margin of the Company’s bearer plants was recognized, for an amount that reaches ThUS4,270 (ThUS\$3,916 as of December 31, 2023), which is presented in the item Other income, per function.



Below is the detail of the effect that a 10% reduction in price and volume would have had on the adjustment as of March 31, 2024:

Company	Fair Value adjustment as of 31-Mar-24 (ThUS\$)	10% Reduction Volume (ThUS\$)	10% Reduction Price (ThUS\$)	10% Reduction Volume and Price (ThUS\$)
Atlantic Blue Berries Maroc S.A.R.L.	781	703	58	52
Honghe Jiayu Agriculture Co., Ltd.	3.223	2.901	2.076	1.868
Hortifrut Berries Maroc S.R.L.	112	97	90	77
Hortifrut España Southern Sun S.L.U.	154	138	0	0
Total	4.270	3.839	2.224	1.997

As of March 31, 2024, the other agricultural companies did not present relevant amounts for this calculation, remaining outside the adjustment as per what is established in Hortifrut's policy.

7.4. Risk Associated to Merger and Acquisition Process

Due to the global character of the business and the Company's intention to remain within the main global participants in the production and commercialization of berries and other fruits, Hortifrut has materialized different purchase and/or merger processes in the past and could materialize other similar transactions in the future. Both the Company and the acquired companies or assets are exposed to the potential financial, operational, and other previously described risks.

To mitigate these risks, the Company continuously monitors the potential effects that the merger and/or acquisition processes could have on the financial ratios, both at an income statement and balance level, in order to take opportune actions to remain within the scopes allowed by its financing contracts.

Even though to date Hortifrut has not had any problems associated to the merger and acquisition processes, it must keep in mind that this fact does not guarantee that in the future Hortifrut will not be exposed to this risk.